

IAU-ISAS
Self-study Report of
Internationalization Strategy and its Progress

August 2016



HOKKAIDO
UNIVERSITY

INDEX

Chapter 1. Introduction.....	1
1-1. Background of the 2nd IAU-ISAS	1
1-2. Overall Purpose of the 2nd IAU-ISAS (IAU-ISAS 2.0)	1
1-3. Design of the Self-study Report.....	2
1-4. Initiators	2
Chapter 2. Progress from the 1st IAU-ISAS to the Birth of a New Initiative	3
2-1. Implementation of the 1st IAU-ISAS Report.....	3
2-2. Major Changes in Policies and Structures Implemented	3
a. Expansion of the president's mandates and the strengthened governance of the University's administration.	3
b. Strengthening of functions that support international activities	4
c. Strengthening the number of Japanese students' studying abroad	4
d. Internationalization of faculties.....	4
e. Research development	5
2-3. Major activities for achieving the 2nd Mid-term Objectives between 2010 & 2015	5
a. Expansion of the president's mandate and strengthened governance of university administration	5
b. Staffing.....	5
c. Education System	6
d. Internationalization of research.....	7
2-4. The major results and impacts of the activities.....	8
a. Staffing.....	8
b. Education system.....	8
c. Number of students studying abroad	8
d. Number of incoming students	8
e. Internationalization of research.....	8

Chapter 3. Internationalization under the New Initiative	9
3-1. Overview of HUCI.....	9
a. Development and design process.....	9
b. Purpose and vision of HUCI.....	9
c. Summary of HUCI	10
d. Budget.....	11
e. Implementation Strategies.....	11
f. Governing Structure.....	11
3-2. Evaluation/Monitoring Scheme	12
a. Indices and Targets	12
b. Office of Assessment.....	12
3-3. Good Practices and Issues	13
a. Findings obtained from the project reports	13
b. Findings from focus-group interviews.....	23
c. Findings obtained from a questionnaire distributed to organization heads	30
Chapter 4. Conclusion (and the expectations for the Expert Panel)	34
a. Potential space for improving major projects and activities	34
b. Potential space for improving comprehensive management of HUCI activities	35